

## Message Text

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PER: MR. MELENCAMP  
EUR/EX: MR. LEIDEL  
EUR/RPM: MR. LEDOGAR  
OSD/ISA: MR. MILLER (INFO)

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TAGS: AORG, NATO

SUBJECT: US CANDIDATE FOR THE POST OF CONTROLLER FOR  
INFRASTRUCTURE (A-7)

REF: USNATO 12253

1. AS A REPLACEMENT FOR ELDON E. SMITH AS NATO  
CONTROLLER THE DEPARTMENT NOMINATES CHARLES R. WILDS,  
AN FSO-1 WHO HAS A WEALTH OF EXPERIENCE IN BUDGETARY  
MATTERS AND MANAGEMENT ROLES. THE DEPARTMENT HAS  
MADE A SPECIAL EFFORT TO INSURE THAT A CANDIDATE  
WITH THE APPROPRIATE BACKGROUND IS NOMINATED. BECAUSE  
THIS IS NOT ALWAYS PROPERLY REFLECTED IN THE RECORD,  
AND TOWARDS THAT END THE DEPARTMENT HAS CONSULTED  
WITH MR. JOSEPH DONELAN, THE NATO INFRASTRUCTURE  
CONTROLLER FROM 1968 TO 1969 WHO WAS RECALLED TO  
BECOME DEPUTY ASSISTANT SECRETARY, AND THEN ASSISTANT  
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SECRETARY FOR ADMINISTRATION- MR. DONELAN CONFIRMS,  
BASED ON PERSONAL KNOWLEDGE, (MR. WILDS WORKED FOR  
HIM IN 1962, 1963, AND FROM 1968 TO 1971) THAT  
CHARLES WILDS HAS DEMONSTRATED ABILITY TO PERFORM  
THE REQUIRED DUTIES IN A SUPERIOR MANNER, AND IS THE  
OUTSTANDING CANDIDATE FOR THIS POSITION.

2. MR. WILDS HAS HAD EXTENSIVE EXPERIENCE IN DEALING WITH HIGH OFFICIALS OF OTHER NATIONS AND HIS BUDGET EXPERTISE AND OVERALL EXECUTIVE ABILITY ARE MOST IMPRESSIVE. BOTH IN TRAINING AND EXPERIENCE, WITH THE U.S. NAVY AND THE DEPARTMENT OF STATE, MR. WILDS IS AN EXCEPTIONALLY WELL QUALIFIED OFFICER. HE ATTENDED THE UNIVERSITY OF MARYLAND AND AMERICAN UNIVERSITY FROM 1946 TO 1950, AND 1954-55 RESPECTIVELY, WITH MAJOR SUBJECTS IN BUSINESS ADMINISTRATION AND ACCOUNTING. IN ADDITION, MR. WILDS COMPLETED AN INTENSIVE 120 HOUR COURSE IN FINANCIAL MANAGEMENT AT THE WHARTON SCHOOL OF FINANCE. ALTHOUGH MR. WILDS DID NOT COMPLETE ALL CREDITS REQUIRED FOR A DEGREE, HIS LATER EXPERIENCE, AS INDICATED BELOW, MORE THAN MAKES UP FOR THIS DEFICIENCY. MR. WILDS ENTERED THE FOREIGN SERVICE IN 1962 AFTER TWELVE YEARS IN THE BUDGET-

FISCAL/BUDGET-MANAGEMENT FIELD IN THE DEPARTMENT OF THE NAVY AS SPECIAL ASSISTANT TO THE DIRECTOR, OFFICE OF BUDGET PLANNING AND PRESENTATION.

3. SINCE 1962, MR. WILDS HAS SERVED IN SENIOR BUDGET AND ADMINISTRATIVE POSITIONS IN NEW DELHI (1962-63); KATHMANDU (1963-66), IN THE OFFICE OF THE DEPUTY ASSISTANT SECRETARY FOR BUDGET AND UNCLASSIFIED

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FINANCE (1966-71) AND IN HONG KONG (1971-74). MR. WILDS' RESPONSIBILITY IN ADDITION TO ADMINISTRATIVE AND BUDGET FIELDS, INCLUDED THE CHAIRMANSHIP OF HONG KONG CONSULATE GENERAL'S NARCOTICS COMMITTEE WHICH REQUIRED EXCEPTIONALLY BROAD COORDINATIVE EFFORT WITH OTHER US GOVERNMENT OFFICES IN EAST ASIA AND IN WASHINGTON AND WITH LOCAL HONG KONG AUTHORITIES.

4. AS COUNSELOR FOR ADMINISTRATION AT THE AMERICAN EMBASSY IN NEW DELHI SINCE 1974, MR. WILDS MANAGES ONE OF THE MOST COMPLEX ADMINISTRATIVE OPERATIONS CONDUCTED BY THE US GOVERNMENT, PROVIDING SERVICES TO SIXTEEN US GOVERNMENT AGENCIES, SUPERVISING 30 AMERICANS AND 310 INDIAN NATIONALS, AND GUIDING THE ADMINISTRATIVE ACTIVITIES OF THREE CONSULTATES GENERAL. HE ALSO SUPERVISES OPERATIONS OF TWO MAJOR OFFICE BUILDINGS, 33 GOVERNMENT-OWNED RESIDENCES, 86 LEASED RESIDENCES, TWO US GOVERNMENT-OWNED APARTMENT COMPLEXES, A COMMISSARY, A RESTAURANT,

BOWLING ALLEYS, A SWIMMING POOL, AND A BASEBALL

DIAMOND. THUS, WHILE MR. WILDS HAS HAD EXPERIENCE IN ALL PHASES OF ADMINISTRATION, ESPECIALLY IN HIS PRESENT HIGH LEVEL POSITION, MAJOR CONCENTRATION HAS BEEN IN BUDGET AND MANAGEMENT. HE HAS DEMONSTRATED EXECUTIVE ABILITY IN SUPERVISING STAFFS RANGING UP TO SEVERAL HUNDRED PERSONS, AND HAS PLANNED AND DIRECTED LARGE-SCALE PROGRAMS. HE IS MOST EFFECTIVE IN CHAIRING COMMITTEES AND WORKING GROUPS AND IN PUBLIC SPEAKING. HE HAS SHOWN ABILITY TO WORK HARMONIOUSLY WITH PEOPLE OF VARIOUS NATIONALITIES, AND TO NEGOTIATE AT A HIGH LEVEL.

5. YOU SHOULD MAKE EVERY EFFORT TO ENSURE THAT MR. WILDS IS APPOINTED AS CONTROLLER FOR INFRASTRUCTURE.  
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YOU CAN ASSURE SYG LUNS THAT WE HAVE MADE A SPECIAL EFFORT TO FIND AN OUTSTANDING OFFICER TO REPLACE MR. SMITH, AN OFFICER ESPECIALLY RECOMMENDED FOR THE POSITION BY FORMER INFRASTRUCTURE CONTROLLER JOSEPH DONELAN.

6. IF MR. WILDS IS ACCEPTED FOR THE POSITION WITHOUT DELAY, AND IF IT IS CONSIDERED OF IMPORTANCE, WE WILL ARRANGE FOR FSI COURSES IN FRENCH TO ATTEMPT TO BRING HIS KNOWLEDGE UP TO THE 3 X 3 LEVEL.

7. CHARLES WILDS WAS BORN ON DECEMBER 20, 1925, IS MARRIED, AND HAS A CHILD BORN IN 1957.

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